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Date: November 23, 2015

**TO: MEMBERS, BOARD OF DIRECTORS**

<b>I. AGENDA ITEM # AND TITLE</b>	Open Agenda Item 3f – Consent Calendar: Approval of 2016 Board and Committee Agenda Items
<b>II. NAME AND PROGRAM:</b>	Hilda Padua, Board Liaison
<b>III. ACTIVITY:</b>	<input type="checkbox"/> Informational <input type="checkbox"/> Request for Direction <input checked="" type="checkbox"/> Action Proposed <input type="checkbox"/> Exploratory
<b>IV. JUSTIFICATION:</b>	<input checked="" type="checkbox"/> Standard/Required Item <input type="checkbox"/> Board Request – New Item <input type="checkbox"/> New Topic from Staff

**V. EXECUTIVE SUMMARY:**

It is a useful practice to construct a board agenda for the year ahead (annual calendar) indicating the substantive items to be addressed for each meeting, yet providing flexibility to consider other issues as they arise.

Part of the Board process is to set-up the annual calendar of agenda items for Board and Committee meetings, to be presented and approved at every November meeting.

**VI. ANALYSIS:**

The annual agenda provides a useful starting point to ensure that all the standing items and key issues will be covered throughout the year, and leaves room for ongoing changes and flexibility. Moreover, it indicates when each key topic is coming up for discussion, which can be used in the preparation of Board information.

As the year progresses, and the annual agenda is translated into a series of meeting agendas, the annual agenda should be reviewed and appropriate modifications should be made to ensure that the individual agendas are as useful as possible.

**VII. RECOMMENDATION:**

To approve the attached Board and Committee 2016 agenda items as presented.

## 2016 Audit Committee Substantive Agenda Items

<u>Standing Items</u>	Feb	May	July	Nov
Report of External Auditor	X	X	X	X
Report on Completed Audits	X	X	X	X
Quarterly Internal Audit Report	X	X	X	X
Update on Personnel Investigations	X	X	X	X
Update on Pension and Other Post Employment Benefits (OPEB) - if needed	X	X	X	X
Pending and Potential Fraud Criminal and Civil Litigation	X	X	X	X
Audit Considerations Related to the Strategic Plan	X	X	X	X
Report to the Board	X	X	X	X
<u>Audit Topics</u>	Feb	May	July	Nov
Model Audit Rule (MAR)	X	X		X
Review of Internal Audit Charter and Compliance with International Internal Audit Standards		X		
Review of Audit Committee Charter		X		
Review and Approval of 2016-2018 Audit Plan				X
Ratification of Engagement of External Auditor for 2016 Audit			X	
Report of External Auditor: 2016 Audit Plan				X
Enterprise Risk Management		X		X
Review and Approval of 2017 Audit Committee Agenda and Schedule				X
Cyber Risk presentation	X			
<b>Total Substantive Items</b>	<b>10</b>	<b>12</b>	<b>9</b>	<b>13</b>

\* Item will be added to the November agenda if not included in the Strategic Meeting

## 2016 Investment Committee Substantive Agenda Items

<u>Standing Items</u>	Feb	May	July	Nov
Approval of Investment Transactions	X	X	X	X
Market Outlook/Economic Update	X	X	X	X
Portfolio Performance Results	X	X	X	X
Investment Manager's Investment Strategy	X	X	X	X
Financial and Investment Considerations related to the Strategic Plan	X	X	X	X
Report on Investment Audits <i>(if applies)</i>	X	X	X	X
Pending and Potential Litigation <i>(if applies)</i>	X	X	X	X
Legislation Affecting the Portfolio <i>(if applies)</i>	X	X	X	X
Report to the Board	X	X	X	X
<u>Investment Topics</u>	Feb	May	July	Nov
Annual Review of Charter		X		
Report on Bank Accounts and Cash Management Holdings - (Preread)		X		
Report on Long-term Investment Holdings Held by the State Treasurer's Office - (Preread)		X		
Annual Review of Investment Manager's Performance, Services and Results		X		
Investment Benchmarks		X		
Peer Analysis on 2015 Investment Results - (Preread)			X	
Review of Investment Policy Statement and Guidelines (includes Benchmark)				X
Review and Approval of 2017 Investment Agenda and Schedule				X
<b>Total Substantive Items</b>	9	14	10	11

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## 2016 Governance Committee Substantive Agenda Items

<u>Standing Items</u>	Feb	May	July	Nov
Governance and Compliance Update (preread)	X	X	X	X
Update on Key Corporate Policies (preread)	X	X	X	X
Board Continuing Education	X	X	X	X
Board Member Upcoming Speeches or Articles (preread)	X	X	X	X
Governance Considerations Related to the Strategic Plan	X	X	X	X
Governance Considerations Related to CDI Triennial Audit	X	X	X	X
Report to the Board	X	X	X	X
<u>Governance Topics</u>	Feb	May	July	Nov
Performance Award Program	X		X	
Review and Approval of Board Committee Assignments for 2017 (preread)				X
Enterprise Risk Management	X		X	
Review of the Internal Audit Plan and Report from the CRO as it relates to Enterprise Risk Management	X			
Review of Corporate Governance documents (preread unless action required): Code of Conduct/Conflict of Interest (mandate annual review); State Fund By-Laws (as needed); Charter of Audit and Investment Committees (as requested); Annual Review of Committee Charter; Review of Board Delegated Authority and Approval Levels		X		
Compliance Training/Integrity in Action Hotline		X		
Reporting Obligations Compliance (annually)		X		
Planning for Board Strategic Meeting		X		
Review of Senior Management Succession Plans	X		X	
Specialized Governance Continuing Education			X	
Approval of 2017 Board and Committee Meeting Schedule and Location (preread)				X
Review and Approval of 2017 Agenda Board and Committee Agendas (preread)				X
Preliminary Review of President 2017 Performance Objectives				X
<b>Total Substantive Items</b>	<b>11</b>	<b>11</b>	<b>11</b>	<b>11</b>

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### 2016 Board of Directors Substantive Agenda Items

<b>Standing Items (OPEN)</b>	<b>Jan (if needed)</b>	<b>Feb</b>	<b>April</b>	<b>May</b>	<b>July</b>	<b>Nov</b>
Consent Calendar: Approve Minutes, Pre-Approved Board Continuing Education, Travel Expense Reimbursement, Retirement Resolutions, Renewal of Expiring Insurance		X		X	X	X
Personnel Matters		X		X	X	X
Financial Update (2015 Financial Statement, 2016 Quarterly reports) (preread)		X		X	X	X
Legislation Report (read only)		X		X	X	X
President's Report		X		X	X	X
Committee Reports		X		X	X	X
Chairperson's Report		X		X	X	X
Board Member Reports		X		X	X	X
<b>Standing Items (CLOSED)</b>	<b>Jan (if needed)</b>	<b>Feb</b>	<b>April</b>	<b>May</b>	<b>July</b>	<b>Nov</b>
Pending and Potential Litigation		X		X	X	X
Significant Open Audits Report and Fraud Litigation Report		X		X	X	X
Board Considerations Related to the Strategic Plan		X		X	X	X
Governance Considerations Related to the Strategic Plan		X				
Financial and Investment Considerations Related to the Strategic Plan		X				
<b>General Topics</b>	<b>Jan (if needed)</b>	<b>Feb</b>	<b>April</b>	<b>May</b>	<b>July</b>	<b>Nov</b>
<b>Financials, Investments, Underwriting &amp; Pricing</b>						
Investments Portfolio Benchmark and Mgmt of Investment		X				
Loss and Loss Adjustment Expense Reserves		X				
Independent Auditors Report (KPMG)				X		
Independent Actuarial Reserves Report and Statement of Actuarial Opinion				X		
Review and Approval of Rate Filing					X	X
Annual Dividend Evaluation						X
<b>Operational Effectiveness</b>						
Strategic Planning 2016-2018				X	X	
Strategic Plan Update		X		X	X	X
• Update on Claims		X		X	X	X
• Update on Information Technology Initiatives		X		X	X	X
• Update on Legislation		X		X	X	X
• Update on Other Corporate Programs						
<b>Personnel Matters</b>						
Review and Approval of 2015 Performance Awards	X	X				
Review and Approval of 2015 President and Executive Leadership Performance Against Plans	X	X				
Preliminary Review of President's 2016 Performance Objectives	X					
Review and Approval of President and Executive Leadership 2016 Performance Objectives	X	X				
Review and Approval of 2016 Exempt Executives Compensation	X	X				
Staffing Leadership & Succession Planning		X				X
Preliminary Review of President 2017 Performance Objectives						X
<b>Governance</b>						
Board Strategic Planning Agenda				X		
Approval of Amended Committee Charters (if needed)				X		
Review of Committee Assignments		X				
Insurance & Reinsurance Strategy					X	X
Approval of Amendments to Key Corporate Policies				X		
Enterprise Risk Management				X		X
Review and Approval of 2017 Agenda and Schedule						X
<b>Continuing Education</b>						
Board Continuing Education 2016			X			
CA Economy & WC Market		X			X	X
Current or Emerging WC Issues*						X
<b>Total Substantive Items</b>	<b>5</b>	<b>26</b>	<b>1</b>	<b>22</b>	<b>19</b>	<b>24</b>

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