

333 Bush Street San Francisco, CA 94104 (415) 263-5400 www.statefundca.com

Date: February 6, 2015

TO: MEMBERS, BOARD OF DIRECTORS

| I. | AGENDA ITEM # AND TITLE : | Open Agenda Item 4 – Staffing Update |
|------|---------------------------|--------------------------------------|
| | | |
| II. | NAME AND PROGRAM: | Andreas Acker, Human Resources |
| | | |
| III. | ACTIVITY: | |
| | | Request for Direction |
| | | Action Proposed |
| | | ☐ Exploratory |
| | | |
| IV. | JUSTIFICATION: | |
| | | ☐ Board Request – New Item |
| | | ☐ New Topic from Staff |

V. EXECUTIVE SUMMARY:

The following is standard information requested by the Board in a variety of Human Resources areas.

VI. ANALYSIS:

State Fund ended 2014 with 4,066 employees, 365 separations, 92 new hires, and 416 promotions.

Of the 365 separations, over half, 194 or 53%, were due to retirements. Of the remaining separations, 52 were resignations, 100 were transfers to other agencies, and 19 were others (death or dismissals). This resulted in a non-controllable turnover rate of 4.9% and a controllable turnover rate of 3.5%.

For 2015, I would project an overall separation rate of around 9%; the primary driver will continue to be retirements.

There was a 14.8% reduction in the hours over the annual leave and vacation cap and a 13.9% reduction in the number of employees over the cap.

VII. RECOMMENDATION: Information only.

VIII. PRESENTATION EXHIBITS: enclosed

IX. APPENDIX: not applicable



Staffing Update

Board of Directors – Open Agenda Item 4 February 19, 2015

Andreas Acker – EVP and Chief Administrative Officer

Workforce Update

State Fund Staffing Summary Report As of December 31, 2014

| | 12/31/2007 | 12/31/2008 | 12/31/2009 | 12/31/2010 | 12/31/2011 | 12/31/2012 | 12/31/2013 | 3/31/2014 | 6/30/2014 | 9/30/2014 | 12/31/2014 |
|----------------------------------|------------|------------|------------|------------|------------|------------|------------|-----------|-----------|-----------|------------|
| | ı | ı | ı | ı | ı | I | | | ı | ı | 1 |
| Permanent Employees (head count) | 8,257 | 7,909 | 7,660 | 7,305 | 5,665 | 4,589 | 4,326 | 4,282 | 4,212 | 4,130 | 4,066 |
| Available Employees | 8,051 | 7,687 | 7,460 | 7,096 | 5,497 | 4,469 | 4,190 | 4,149 | 4,073 | 3,994 | 3,935 |
| Employees on Extended Leaves | 207 | 222 | 200 | 209 | 168 | 120 | 136 | 133 | 139 | 136 | 131 |
| Non-Permanent Employees | 286 | 258 | 53 | 16 | 3 | 17 | 146 | 88 | 86 | 98 | 109 |
| | | | | | | | | | | | |
| Newhires (YTD) | 273 | 240 | 109 | 23 | 15 | 43 | 95 | 12 | 26 | 41 | 92* |
| Promotions (YTD) | 476 | 475 | 385 | 298 | 144 | 286 | 490 | 61 | 152 | 297 | 416 |
| Separations (YTD) | 861 | 522 | 340 | 398 | 1,638 | 1,118 | 372 | 60 | 147 | 245 | 365 |

^{*}Includes 89 New Hires and 3 Mandatory Reinstatement

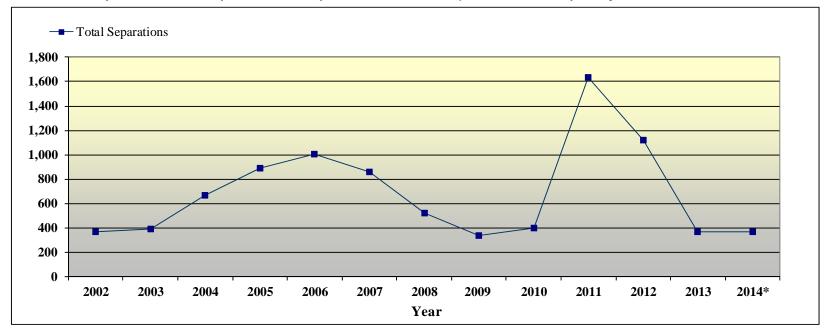
Workforce Update

Turnover Rate: 2002-2014 As of December 31, 2014

| Year | 2002 | 2003 | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 | 2014* |
|-----------------------|------|------|------|------|-------|------|------|------|------|-------|-------|------|-------|
| Total Separations | 368 | 391 | 664 | 893 | 1,004 | 861 | 522 | 340 | 398 | 1,638 | 1,118 | 372 | 365 |
| Overall Turnover Rate | 5.3% | 5.0% | 7.5% | 9.3% | 10.5% | 9.8% | 6.3% | 4.3% | 5.2% | 22.7% | 20% | 8.1% | 8.4% |

^{*}Total is calculated annually and as of the start of the year.

The 2010 YTD has been updated to reflect retirement separations that were not captured in the 1/7/11 extract due to delays with the State Controller's processing.



640 Hour Cap Summary

December 31, 2014

Annual Leave & Vacation over the 640 Cap for All Employees

| LEAVE TYPE: | Hours Over Cap | # of EE's | Average Hours Over Cap | Liability Amount |
|-------------|-------------------|-----------|------------------------------|---------------------|
| Total | 134,354 | 657 | 204 | \$ 5,561,930 |

Over the 640 Cap for Rank and File Employees

| LEAVE TYPE: | Hours Over Cap | # of EE's | Average Hours Over Cap | Liability Amount | | |
|-------------|-------------------|-----------|------------------------------|---------------------|--|--|
| Total | 65,873 | 397 | 166 | \$ 2,566,690 | | |

Over the 640 Cap for Exempt, CEA, Managers and Supervisors

| LEAVE TYPE: | Hours Over Cap | # of EE's | Average Hours Over Cap | Liability Amount |
|-------------|-------------------|-----------|------------------------------|---------------------|
| Total | 68,481 | 260 | 263 | \$ 2,995,240 |

Historical Summary

As of December 31, 2014

Leave Over the 640 Cap - Historical Summary

| Year | Hours Over Cap | (Hours) Change in % | Change in Over Can | |
|------|-------------------|---------------------------|--------------------|--------|
| 2007 | 318,119 | - | 831 | - |
| 2008 | 258,237 | -18.8% | 748 | -10.0% |
| 2009 | 277,956 | 7.6% | 856 | 14.4% |
| 2010 | 231,184 | -16.8% | 808 | -5.6% |
| 2011 | 199,024 | -13.9% | 760 | -5.9% |
| 2012 | 183,769 | -7.7% | 808 | 6.3% |
| 2013 | 157,665 | -14.2% | 763 | -5.6% |
| 2014 | 134,354 | -14.8% | 657 | -13.9% |